### **Teaching Evaluations and Comments**

The following tables contain the student evaluations of my courses, with the students rating of the course and the teacher on a 1-5 scale (5 being "Excellent"). They also contain selected comments offered by students.

### MBA 520 Organizational Behavior

#### **Description:**

The Organizational Behavior core course is designed to help you make yourself a better manager and better graduate student by preparing you to work more effectively with others. This course attempts to increase your understanding of people (including yourself), teams, and organizations; build skills of leadership, communication. and collaboration; and teach you to apply concepts from the various behavioral sciences to the real world of organizations or entrepreneurship.

| Offered   | Teacher<br>Eval | Course<br>Eval | Comments: What was valuable                                 |
|-----------|-----------------|----------------|---|
| Summer 99 | 4.9             | 4.9            | It was great to actually get feedback on assignments. I     |
| Rice      |                 |                | learned more in this class than in any of the others in the |
|           |                 |                | program because of the teacher & student interaction &      |
|           |                 |                | group projects  |
| Fall 99   | 4.8             | 4.7            | Working together, outside of class & inside, as a group,    |
| Cyber     |                 |                | actively experimenting and analyzing the core course        |
|           |                 |                | concepts  |
| Summer 00 | 4.9             | 4.9            | The relevance to the job. I did not expect the class to     |
| Rice      |                 |                | provide me so much information that was practical           |
| Winter 00 | 4.9             | 4.6            | Learning different concepts of management and getting       |
| Cyber     |                 |                | stronger belief that this stuff really is important         |
| Summer 01 | 4.8             | 4.7            | The professor would relate to real life examples which      |
| Rice      |                 |                | made it easier to apply                                     |

# MGT 551 Organizational Theory and Design

#### Description

The course is a deliberate blending of the latest management theory with classic writings from throughout history. It is intended to develop a deeper understanding of theory and its real world application to the design of organizational structures, cultures, and processes.

| Offered   | Teacher | Cours  | Comments: What was valuable                                   |
|-----------|---------|--------|---|
|           | Eval    | e Eval |   |
| Fall 98   | 4.9     | 4.9    | There is an "art" to management and organization that I       |
| Downtown  |         |        | really did not know existed. Apply a lot of what I learned in |
|           |         |        | not only work environment but also personal life as well.     |
|           |         |        | Excellent instructor.   |
| Winter 98 | 4.9     | 4.9    | Variety if course assignments fostered a study of different   |
| Rice      |         |        | perspectives that were not in the main texts.                 |
| Fall 99   | 4.6     | 4.5    | Variety of assignment relating to real life, professors       |
| Downtown  |         |        | experience with subject                                       |
| Winter 99 | 4.6     | 4.3    | The flexibility of this "cyberspace" course made it easier to |
| Cyber     |         |        | interact with fellow students. Usually, class interaction is  |
|           |         |        | very minimal.   |
| Winter 00 | 4.7     | 4.5    | Interactions with students and professor. Discussions not     |
| Cyber     |         |        | lectures.   |

# MGT 553 Organizational Leadership and Management of Change

#### **Description:**

Prepares managers to influence the human side of developing and implementing changes in organizations. Theory and exercises help managers understand the socio-technical perspective of change, to see leadership as invoking followership, to understand their own ability to influence others and to understand the leadership success of noted leaders from all walks of life. Exercises allow students to apply course concepts to projects in their interest areas: information systems, marketing, etc.

| Offered   | Teacher | Course | Comments: What was valuable                                  |
|-----------|---------|--------|--|
|           | Eval    | Eval   |  |
| Spring 98 | 4.8     | 4.8    | Learn different perspectives from classmates' inputs. Prof.  |
| Rice      |         |        | provided a working knowledge to material able to apply to    |
|           |         |        | real world examples  |
| Winter 98 | 4.7     | 4.7    | The application exercises. They really make you think about  |
| Downtown  |         |        | the theories proposed in the book                            |
| Spring 00 | 5       | 4.7    | This was one of the better classes I took in this field. The |
| Rice      |         |        | text was very good and so was class discussion. A good way   |
|           |         |        | to finish MBA,   |
| Spring 01 | 4.9     | 4.8    | Knowledge, great topics and subjects covered. Interesting    |
| Downtown  |         |        | material. Best use of technology (computer, e-mail,          |
|           |         |        | discussion web)  |

# MGT 581 Cross Functional Team Leadership

(Course developed by Dr. Barlow)

#### **Description:**

Prepares managers to participate in and lead cross-functional teams dealing with complex problems and designs. Addresses the concepts and techniques of deliberate creativity and problem-solving by teams that span multiple, diverse perspectives. Balanced between real-world skill-building and theory, attention is paid to directly applying the lessons of this course to improving each students creativity, their ability to lead complex teams effectively, and their ability to influence collaborative problem-solving processes when they are not in charge (covert facilitation).

| Offered   | Teache | Course | Comments: What was valuable                                       |
|-----------|--------|--------|---|
|           | r Eval | Eval   |   |
| Spring 98 | 4.9    | 4.9    | Professors presentation was excellent.                            |
| Downtown  |        |        | Very applicable to my current job and organization                |
| Fall 98   | 4.9    | 4.7    | I strongly suggest to have this class as pre-requisite for taking |
| Rice      |        |        | the MBA. Every student should get benefited by taking this        |
|           |        |        | class. I suggest this class for every MBA student                 |
| Fall 99   | 4.8    | 4.7    | Text books and reading material, practical exercises and          |
| Rice      |        |        | assignments. Professors expertise and enthusiasm                  |
| Spring 00 | 4.7    | 4.5    | Compelled me to think and approach problems in new ways           |
| Downtown  |        |        | by stimulating creativity   |
| Spring 01 | 4.8    | 4.8    | Barlow is so different, yet links well with others courses,       |
| Downtown  |        |        | ideas. Team touches on so many ideas. Seems revolutionary.        |
|           |        |        | Barlow invented the question mark!                                |

### MBA 590 Business Policy

#### **Description:**

In this course, you are supposed to put it all together and make the transition to being an MBA. We will split our time between using MBA knowledge in an integrated fashion to look at organizations and looking at our own ability to manage and focus our actions in accordance with that learning

| Offered   | Teacher | Course | Comments: What was valuable                                  |
|-----------|---------|--------|--|
|           | Eval    | Eval   |  |
| Summer 99 | 4.6     | 4.6    | The writing (team project) of the business plan and personal |
| Rice      |         |        | strategy plan. Bringing together MBA.                        |
| Summer 00 | 4.9     | 4.7    | Chris is extremely creative and knowledgeable this           |
| Rice      |         |        | combination makes the class extremely interesting and        |
|           |         |        | worthwhile.  |
| Summer 01 | 4.7     | 4.6    | This class did a good job of synthesizing all of the core    |
| Rice      |         |        | material we have learned throughout the MBA                  |
| Summer 01 | 4.4     | 4.1    | The concepts that are essential to a well-rounded manager    |
| Downtown  |         |        | were covered in this course. Prof Barlow went beyond the     |
|           |         |        | "textbook" material and covered issues and topics that are   |
|           |         |        | rarely, if ever, covered in any other course.                |